



CHURCHILL

Churchill China plc

Form of Proxy for use by Ordinary Shareholders at the Annual General Meeting to be held at No.1 Marlborough Way, Tunstall, Stoke-on-Trent, ST6 5NZ at 12 noon on Friday 29 May 2026

I/we..... (Full name(s) in block capitals please)

of..... Being a Member/Members of Churchill China plc hereby appoint the Chairman of the Meeting or

Name of proxy.....

No of shares..... To be my/our proxy to attend, speak and vote on my/our behalf at the Annual General Meeting of the Company to be held at No .1 Marlborough Way, Tunstall, Stoke-on-Trent, ST6 5NZ on Friday 29 May 2026 at 12 noon and at any adjournment thereof . I request my/our proxy to vote in the manner indicated below:

Table with 4 columns: Resolutions, For, Against, Vote Withheld. Rows 1-16 listing various resolutions such as financial statements, dividends, and director elections.

Signed..... Dated..... 2026



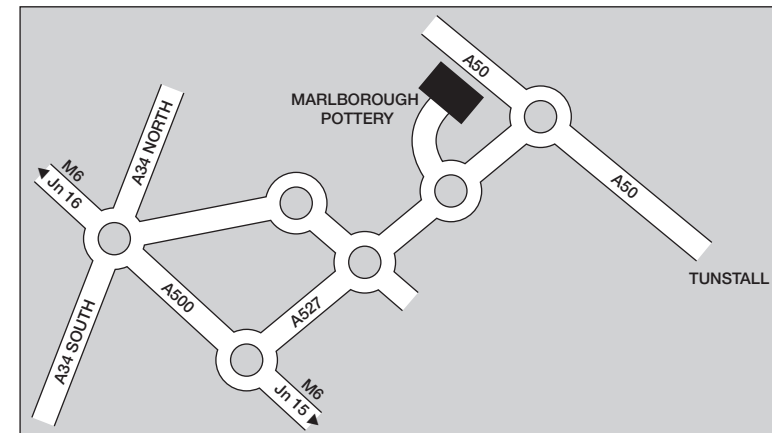
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NOTES:

- 1. Shareholders are entitled to appoint another person to attend the meeting, speak and vote on their behalf using this form of proxy . if you wish to appoint a proxy other than the Chairman of the Meeting, please delete the words "the Chairman of the Meeting or" and insert in block letters in the space provided the name of your proxy . The proxy need not be a shareholder . A member can appoint more than one proxy in relation to the meeting provided that each proxy is appointed to exercise the rights attaching to different shares held by him . Normally you may still attend the meeting and vote even if you return the form of proxy.
2. Please indicate with an 'X' in the boxes opposite how you wish the proxy to vote on your behalf . If this form of proxy is returned duly signed by the holder but without any indication as to how the person appointed proxy is to vote, the proxy will exercise his discretion as to how he votes and whether or not he abstains from voting.
3. The Vote Withheld option is provided to enable you to abstain on a particular resolution . A vote withheld is not a vote in law and will not be counted For or Against a resolution.
4. To be valid, this form of proxy, together with any power of attorney under which it is signed, should reach the office of the Company's Registrar, in the enclosed envelope, not less than 2 working days before the time at which the Meeting is due to begin.
5. If a Member is a corporation, the form of proxy should be executed as a deed or under the hand of an officer or attorney duly authorised in writing, stating their capacity (e .g . Director, Secretary).
6. In the case of joint holders, the vote of the senior who votes, whether in person or by proxy, shall be accepted to the exclusion of the other joint holders, and for this purpose seniority shall be determined by the order in which the names stand in the Register.
7. Any alteration made in this form of proxy should be initialled.



Please note there is now no access from the A50. The site may be accessed from the A527, Reginald Mitchell Way.

