



 $\hbox{INTERIM REPORT} 2020$ 

### Key Highlights

### Financial

- Operating profit before exceptionalitems £0.5m (2019 H1: £4.2m; 2019: £11.2m)
- Profit before exceptionalitems and tax £0.5m (2019 H1: £4.2m; 2019: £11.2m)
- Reported (loss) / profit before tax after exceptional items (£0.4m) (2019 H1: £4.3m; 2019: £11.3m)
- Adjusted earnings pershare 3.5p (2019 H1: 30.4p; 2019: 81.7p)
- Basic (loss) / earningspershare (2.9p) (2019 H1: 31.3p; 2019: 81.8p)
- Interim dividend to be reviewed December 2020
- Cash generated from operations £3.4m (2019 H1: £2.4m; 2019: £11.3m)
- Cash and deposits £16.3m (2019 H1: £13.5m; 2019: £15.6m)

### **Business**

- To tal revenue s £18.9m (2019 H1: £31.9m; 2019: £67.5m)
- Strong start to 2020, impact of COVID in Q2
- Revised operational plans implemented swiftly
- Market recovery progressing
- Continued shift of sales mix towards Europe
- Sales of Hospitality added value product over 50% for the first time
- Forward investment in business continues

#### Alan Mc Walter

Chairman of Churchill China, commented:

"Churchill remains a resilient Company with a strong market position and a geographically wide spread of business within the hospitality sector. Our key strengths of innovative design, technically differentiated products and market leading customer service will remain important in our markets."

### Chairman's Statement

### Intro duc tion

The first six months of 2020 have demonstrated many of the qualities that define Churchill as a business. The year began exceptionally well, building on the success achieved over several years and the investments made in 2019. Our growth and differentiation strategies continued to deliver market share gains, particularly in export. The effect of COVID and associated worldwide lockdown measures on our business in the second quarter has been substantial, but our operational and financial strengths have allowed us to we ather the initial storm, to respond quickly and to begin to recover with a high degree of energy. We have developed and implemented a number of plans that will give us more flexibility to respond to market conditions which, whilst currently improving, are likely to remain uncertain.

Our wide spread of business has enabled us to be nefit from faster recovery rates in different countries. Our differentiated product range and fulfilment capabilities continue to deliver competitive advantage in what remain repeat orientated markets. This market position continues to be supported by a well invested business, a strong financial position and an experienced management team.

Each year I am pleased to thank our workforce for their effort and commitment to building our success. This year is no exception. 2020 has clearly placed substantial additional demands on all our employees and I have been hugely appreciative of their response. We have a strong team of people at all levels of the business who are experienced and above all have a positive approach to addressing and resolving problems. The challenges posed by COVID are not yet fully clear, but I am sure that with our team we will face them from a strong position.

### Financial Review

To tal revenues decreased by 41% to £18.9m (2019 H1: £31.9m) with the growth achieved in the first quarter of the year offset by substantially lower revenues during Q2. Ceramics revenues were £17.0m (2019 H1: £29.9m) and revenue from Materials (Furlong Mills) was £1.9m (H1 2019 post acquisition: £2.0m). UK revenues were £6.8m (2019 H1: £12.6m) and export sales were £12.0m (2019 H1: £19.3m).

In the first two months of 2020, Ceramics revenues increased by 33%, demonstrating significant progress against our strategic plans and the benefit of an improvement in our competitive position following the acquisition of Dudson products in 2019. Following the imposition of lockdown measures across our main markets towards the end of March revenue fell substantially and in April was 9% of the equivalent period in 2019. This improved during May (to 14% of 2019 levels) and June (30% of the prior year), largely reflecting progress in Europe. In July this figure reached 50% of 2019 as an improvement in the UK following the re-opening of hospitality supported the earlier recovery in Europe.

We have managed our cost base carefully during the lockdown period. Given the need to operate safely and to adjust our short term output levels, the majority of our workforce were furloughed during March, with a skeleton staffremaining to manage the business and to plan and prepare for re-opening. Scale level production was re-commenced during July and is expected to reach 70% of 2019 levels in August. We retain a degree of flexibility to amend the se production levels should market demand vary.

Pro fit before exceptional items and income tax was £0.5m (2019 H1: £4.2m).

Adjusted earnings pershare was 3.5p (2019 H1: 30.4p).

The need to adjust our operations to reflect the impact of COVID has resulted in costs of £0.9m which have been treated as exceptional. These charges largely relate to the reduction of manpower levels consistent with lower levels of production.

Reported loss before  $\tan x$  after exceptionalitems was £0.4m (H1 2019: Profit £4.3m).

Basic (loss) / earnings per share after exceptional items, was (2.9p) (2019 H1: 31.3p)

We continue to manage our cash flow care fully with good control of working capital. We entered the year with £15.6m of net cash and deposits. At 30 June 2020 this had risen to £16.3m. Whilst the increase reflects the cash generative nature of Churchill's business, it has been improved in the short term by the change in working capital requirements and lower capital expenditure during the lockdown period. We expect this working capital benefit to reverse in the second half year as we grow inventory and receivables, leading to lower, although still good, cash reserves at the year end. We have continued to generate good cash flows, operating cash generation was £3.4m (2019 H1: £2.4m).

We retain a strong balance sheet with net assets of £41.3m (H1 2019: £41.4m), including net cash and deposits of £16.3m (H1 2019: £13.5m). This balance sheet strength provides re—assurance and resilience during uncertain business conditions.

### Divide nd

The importance of dividend income to our share holders is well understood within Churchill and we have formed our long term business plan recognising the need to pay a fair and regular dividend.

We be lieve that the Company retains the capacity to propose and pay an interim dividend, but that at present we should balance the current uncertainty in our markets ahead of an immediate return to dividend. The fourth quarter of the year has always been an important part of our performance and remains so this year. As such we will review our dividend policy and the declaration of an interim dividend again at the end of the year in the light of performance in the fourth quarter and forward trading conditions.

### Busine ss

### Ceramics

As we indicated earlier in this statement, our Ceramics business started the year with two record months including strong progress in all ourgeographic market sectors. This reflects the work we have done over the long term to build our world wide distribution network and differentiated, added value, product portfolio. It was also supported by the improvement in our market position following the acquisition of products from Dudson during 2019. We remain well placed to recover lost ground as general trading levels improve.

Our geographic spread of business continues to be a major benefit. Progress has been fastest in Europe where we were growing strongly and enjoy a premium market position. We be lieve that we have continued to take increased market share in the first half year, with gains once again largely attributable to improved distribution and our strong portfolio of added value products. We will continue to prioritise investment in growing our European sales. Revenues in the UKhave recovered at a slower rate as hospitality markets continued to be affected by restrictions until early July.

We enjoy long term relationships with many distributors and end users and these contacts have allowed us to remain focused on developing and securing market opportunities in otherwise difficult times.

Exp ort revenues now represent 71% of Ceramics revenues (2019 H1: 65%).

We continue to make progress in increasing the proportion of our revenues represented by added value products. In January and February this represented overhalf our Hospitality sales for the first time, up 6% from 2019 and has remained at these higher levels since. We have continued to prioritise innovation and see the differentiation provided as an important part of our recovery plan. We continue to plan further new product introductions later this year.

Our Retail business has performed satisfactorily. We planned to reduce revenue in this area, but have taken the opportunity to continue to use Retail as a means to provide background volume to our manufacturing operations and to develop new decorating techniques.

### Materials

Furlong Mills has been affected by the impact of COVID as a number of UKceramic manufacturers, including Churchill, have scaled back their levels of operation. Thading levels have again been satisfactory and we have used the period of lower activity to progress a number of projects aimed at building the Group's technical capabilities and in support of our product development programme.

### Operations

The first half of 2020 has clearly represented a major challenge to Churchill's operations in both manufacturing and logistics. We entered 2020 well placed in terms of our operations, with a well invested factory delivering a strong blend of efficiency and flexibility. This has allowed us to respond quickly to the difficulties posed by COVID.

Our first responsibility is to operate safely and we there fore paused our manufacturing activities during March and the majority of April. However, we have been determined to maintain our reputation offering a market leading service to our customers and we continued to supply during the lockdown period. We expect to reach a revised medium term operating level of around 70% of 2019 volumes later in August. We be lieve this level represents a base from which we can move efficiently to respond to changes in demand as trading conditions become clearer with time.

This revised operating level is necessarily below previous levels and it is with regret that we have needed to undertake an exercise to more closely align our output levels with short to medium term demand resulting in the loss of a number of roles within the business. We be lieve that we will be operating at a level where, despite lower overall volumes, we can still achieve efficient levels of productivity.

As a business we have always prioritised investment in our operations and we are bringing to completion three major projects. We have also reviewed our forward manufacturing strategy in the light of revised operational conditions and have approved further projects important to our forward operations under COVID. We expect our overall capital expenditure to remain at a controlled level in the medium term as we prioritise a return on the investments made in the recent past, but will continue to support projects aligned to our long term strategy.

#### Outlook

The impact COVID on all our markets has been substantial but we have responded well to the initial challenges and have orientated Churchill to the new business environment. We have many long term advantages; our business model remains strong, we have well invested and flexible operations, a strong balance sheet and an experienced and committed workforce.

We are not yet in a position where we can assess the extent or long evity of the COVID disruption to our markets and the effect this will have on our forward revenues. As such we are not yet in a position to give guidance in relation to our future financial performance. Pleasingly we are now beginning to see some momentum in the improvement of trading across our business.

Churchill remains a resilient Company with a strong market position and a geographic ally wide spread of business within the hospitality sector. Our key strengths of innovative design, technically differentiated products and market leading customer service will remain important in our markets.

Alan Mc Walter Chairman 20 Aug ust 2020

# Consolidated income statement

for the six months ended 30 June 2020

	No te	Unaudite d Six months to 30 June 2020 £000	Unaudite d Six months to 30 June 2019 £000	Aud ite d Twe lve months to 31 December 2019 £000
Revenue	1	18,853	31,934	67,502
Operating profit before exceptional item	1	498	4,237	11,242
Exc e p tio na l ite ms	2	(869)	117	117
Operating Profit	1	(371)	4,354	11,359
Share of results of associate company		_	(22)	(22)
Finance income	3	56	69	124
Finance costs	3	(67)	(100)	(168)
Profit before exceptional item and income tax		487	4,184	11,176
Exc e p tio na l ite m s	2	(869)	117	117
(Loss) / profit before income tax		(382)	4,301	11,293
Income tax/(credit) expense	4	66	(815)	(2,136)
(Loss) / profit for the period		(316)	3,486	9,157
(Loss) / profit for the period is attributable to:				
Owners of the Company		(316)	3,425	9,063
No n-c o ntro lling inte re sts		_	61	94
		(316)	3,486	9,157
		Pence per share	Pence per share	Pence per share
Adjusted eamingsperordinary share	5	3.5	30.4	81.7
Diluted adjusted earnings perordinary share	5	3.5	30.1	80.9
Basic (loss) / earningsperordinaryshare	5	(2.9)	31.3	82.6
Dilute d (loss) / eamingsperordinaryshare	5	(2.9)	31.0	81.8

# Consolidated statement of comprehensive income for the six months ended 30 June 2020

	Unaudite d Six months to 30 June 2020 £000	Una ud ite d Six months to 30 June 2019 £000	Aud ite d Twe lve months to 31 December 2019 £000
Othercomprehensive income/(expense)			
Items that will not be reclassified to profit and loss:			
Ac tua ria l g a in / (lo ss) o n re tire ment bene fit o b lig a tions (ne t)	107	_	(996)
Items that may be reclassified subsequently to profit and loss			
Impact of change in UK tax rate on deferred tax on revaluation reserve	(23)	_	_
Exchange differences	29	2	(16)
Other comprehensive income / (expense)	113	2	(1,012)
(Loss) / profit for the period	(316)	3,486	9,157
Total comprehensive (expense) / income for the period	(203)	3,488	8,145
Attributable to:			
Owners of the Company	(203)	3,427	8,051
No n-c o ntro ling interest	_	61	94
	(203)	3,488	8,145

All above figures relate to continuing operations.

# Consolidated balance sheet

as at 30 June 2020

	Una ud ite d 30 June 2020 £000	Una ud ite d 30 June 2019 £000	Audited 31 December 2019 £000
Assets			
Non-c urrent assets			
Property, plant and equipment	20,531	18,964	19,769
Intangible assets	1,434	1,620	1,571
Deferred income tax assets	1,092	998	1,103
	23,057	21,582	22,443
Current assets			
Inventories	11,866	11,747	11,647
Thade and other receivables	3,965	12,013	10,951
O the r fina nc ia l a sse ts	1,504	6,511	3,007
Cash and cash equivalents	14,833	6,971	12,572
	32,168	37,242	38,177
To tal asse ts	55,225	58,824	60,620
Lia b ilitie s			
Curre nt lia bilitie s			
Trade and other payables	(7,130)	(10,572)	(11,105)
Current income tax liabilities	(93)	(836)	(1,022)
To ta l c urre nt lia b ilitie s	(7,223)	(11,408)	(12,127)
Non-c ure nt lia b ilitie s			
Le a se lia b ilitie s p a ya b le s	(250)	(274)	(269)
De fe rre d inc o me ta x lia b ilitie s	(1,137)	(972)	(1,040)
Re tire ment benefit obligations	(5,296)	(4,809)	(5,343)
To ta l no n-c urre nt lia b ilitie s	(6,683)	(6,055)	
To ta l lia b ilitie s	(13,906)	(17,463)	(18,779)
Net assets	41,319	41,361	41,841
Equity			
Issued share capital	1,103	1,103	1,103
Share premium account	2,348	2,348	2,348
The a sury share s	(446)	(445)	
Other reserves	1,573	1,653	1,802
Retained earnings	36,741	34,739	37,034
Capital and reserves attributable to owners of the Company	41,319	39,398	41,841
No n-c o ntro ling inte re st	-	1,963	-
Total equity	41,319	41,361	41,841

# Consolidated statement of changes in equity

Section   Sect		Retained eamings £000	Issued share capital £000	Share premium £000	Tre a sury sha re s £000	Other reserves	To ta l £000	Non- controlling interest £000	To tal equity £000
Comprehensive income Profit for the period         3,425         6         a         3,425         6         1         7         1         3         1         8         1         1         1         1         1         1         1         1         1         2         1         3         1         3         1         3         2         3 <t< td=""><td>Balance at 1 January 2019</td><td>33,542</td><td>1,103</td><td>2,348</td><td>(729)</td><td>1,703</td><td>37,967</td><td>_</td><td>37,967</td></t<>	Balance at 1 January 2019	33,542	1,103	2,348	(729)	1,703	37,967	_	37,967
Month of the period   3,425   0.5	_	•	,	ŕ		ŕ	,		
Department to manifer proper process of the proper sixt of total effect of the proper sixt of total effect of the proper sixt of total effect of the process of total comprehensive income proper sixt of total effect of the process	_	3,425	_	_	_	_	3,425	61	3,486
Dep preciation tunsifer - tank	_	-, -					,		,
Depict sit of mansfer - ax	-	5	_	_	_	(5)	_	_	_
Cumper by manish tion         -         -         -         2         2         2         -         -         2         2         2         -         -         -         -         2         2         -         -         -         -         2         3,427         6         3,438         - <th< td=""><td></td><td>(1)</td><td>_</td><td>_</td><td>_</td><td></td><td>_</td><td>_</td><td>_</td></th<>		(1)	_	_	_		_	_	_
Transactions with owners   Provide Indicate   Proceeds of share issue   Proceeds of Share issu	_	_	_	_	_	2	2	_	2
Divide and series   Capacita	To talcomprehensive income	3,429	_	_	_	(2)	3,427	61	3,488
Proceeds of shaw issue	Transactions with owners								
Pattern   Patt	Divid e nd s	(2,224)	_	_	_	_	(2,224)	_	(2,224)
Deferred tax share based payment   73	Proceeds of share issue	_	_	_	3	_	3	_	3
Payment   73	Share based payment	200	_	_	_	(48)	152	_	152
The asury shares	De fe med tax – share based								
Non-controlling interest on equisition         -         -         -         -         1         1         1,902         1,902         1,902         1,902         1,903			_	_	_	_	<b>7</b> 3	_	73
		(281)	_	_	281	_	-	_	-
The state of the								1 000	
Salance at 30 June 2019		- (0.000)			- 004	- (40)	(1.000)		
Comprehensive income									
Positific r the period         5,638		34,739	1,103	2,348	(445)	1,653	39,398	1,963	41,361
Depice is ton transfer grows	_	5 620					E 620	99	E 071
Depreciation transfer_gross   7	=	5,056	_	_	_	_	9,038	99	3,671
Depend attion transfer tax   Continue transfer to train transfer transfer to treat the ment of the time ment of the	_	7				(7)			
Re-mea sure ment of retire ment   Section			_	_	_		_	_	-
Denomination	-	(1)	_	_	_	1	_	_	_
Cumency translation         —         —         —         —         —         —         10         10         10         4,624         33         4,637           To all comprehensive income         4,648         —         —         —         22         4,624         33         4,637           Than sactions with owners         Dividends         (1,132)         —         —         —         173         173         —         (1,132)         —         173         173         —         173         173         —         173         173         —         173         173         —         173         173         —         173         173         —         173         173         —         173         173         —         —         173         173         —         —         174         —         —         —         174         —         —         174         —         —         174         —         —         —         17,996         17,996         17,996         17,996         17,996         17,996         17,996         17,996         17,996         17,996         17,996         17,996         17,996         17,996         17,996         17,996		(006)					(006)		(006)
The stack in swith owners	_	(990)	_	_	_			_	
The name of the name is   Divide nds   Control   Contr		1 618						33	
Dividends   Company   Co		4,040				(24)	1,021		1,001
Share based payment		(1.132)	_	_	_	_	(1 132)	_	(1 132)
Defe med tax - share based payment   45		(1,102)	_	_	_			_	
Payment   45	1 0					1.0	110		1.0
The asury shares		45	_	_	_	_	45	_	45
Interest         -         -         -         -         -         -         -         1,996         (1,996)         (1,996)         (1,996)         (1,996)         (1,996)         (1,996)         (1,996)         (1,996)         (1,996)         (1,996)         (1,996)         (1,266)         -         -         -         -         -         -         (1,266)         -         -         (1,266)         -		_	_	_	(1)	_	(1)	_	(1)
Write off pre mium on purchase of non-controlling interest         (1,266)         -         -         -         -         1,266)         -         (1,266)           To tal transactions with owners         (2,353)         -         -         (1)         173         (2,181)         (1,966)         (4,177)           Balance at 31 December 2019         37,034         1,103         2,348         (446)         1,802         41,841         -         41,841           Comprehensive income         Profit for the period         (316)         -         -         -         -         (316)         -         41,841           Other comprehensive income         -         -         -         -         -         (316)         -         -         -         -         (316)         -	Purc hase of non-controlling								
Non-controlling interest   (1,266)   -   -   -     -     (1,266)   -	inte re st	_	_	_	_	_	_	(1,996)	(1,996)
Total transactions with owners   (2,353)   -   -   (1)   173   (2,181)   (1,996)   (4,177)									
Balance at 31 December 2019         37,034         1,103         2,348         (446)         1,802         41,841         -         41,841           Comprehensive income         Profit for the period         (316)         -         -         -         -         316)         -         (316)           Other comprehensive income         Depreciation transfer gross         5         -         -         -         (5)         -         -         -           Depreciation transfer tax         (1)         -         -         -         1         -         -         -           Re-me a sure ment of retirement         benefit ob ligations - net of tax         107         -         -         -         107         -         -         107         -         107         -         107         -         107         -         107         -         107         -         107         -         107         -         107         -         107         -         107         -         107         -         230         (23)         (23)         -         (23)         230         -         230         -         230         -         230         -         -         2			_		_		-		
Comprehensive income   Profit for the period   (316)   -   -   -   -   -   -   (316)   -   (316)								(1,996)	(4,177)
Profit for the period       (316)       -       -       -       -       -       (316)       -       (316)         Other comprehensive income       Depreciation transfer - gross       5       -       -       -       (5)       -       -       -         Depreciation transfer - tax       (1)       -       -       -       1       -       -       -         Re-me a sure ment of retire ment benefit obligations - net of tax       107       -       -       -       -       107       -       107         Deferred tax - change in rate       -       -       -       -       23)       (23)       -       107       -       107         Currency translation       -       -       -       -       29       29       -       29         Total comprehensive income       (205)       -       -       -       2       (203)       -       (203)         Thansactions with owners       Share based payment       -       -       -       -       (231)       (231)       -       (231)         Deferred tax - share based payment       (88)       -       -       -       -       -       -       -       (88)       -		37,034	1,103	2,348	(446)	1,802	41,841	_	41,841
Other c omprehensive income       Depreciation transfer – gross       5       -       -       -       (5)       -       -       -         Depreciation transfer – tax       (1)       -       -       -       1       -       -       -         Re-me a sure ment of retirement be nefit ob ligations – net of tax       107       -       -       -       -       107       -       107         Defemed tax – change in rate       -       -       -       -       23)       (23)       -       107       -       107         Currency translation       -       -       -       -       29       29       -       29         To tal comprehensive income       (205)       -       -       -       2       (203)       -       (203)         Thansac tions with owners       -       -       -       -       2       (231)       (231)       -       (231)         Deferred tax – share based payment       -       -       -       -       -       -       -       -       (88)       -       -       -       -       -       -       (88)       -       -       -       -       -       -       -       -	_								
Depreciation transfer – gross       5       -       -       -       (5)       -       -       -         Depreciation transfer – tax       (1)       -       -       -       1       -       -       -         Re-me a sure ment of retire ment       -       -       -       -       107       -       -       -       107       -       -       108       -       230       230       -       230       -       29       29       -       29       29       -       29       108       -       203       -       203       -       203       -       203       -       231       -       231       -       231       -       -		(316)	_	_	_	_	(316)	_	(316)
Depreciation transfer – tax		_				<b></b> .			
Re -me a sure ment of retire ment         be ne fit ob lig ation s - net of tax       107       -       -       -       -       107       -       107         Deferred tax - change in rate       -       -       -       -       -       (23)       (23)       -       (23)         Cure ncy translation       -       -       -       -       29       29       -       29         Total comprehensive income       (205)       -       -       -       2       (203)       -       (203)         Thansactions with owners       Share based payment       -       -       -       -       (231)       (231)       -       (231)         Deferred tax - share based payment       (88)       -       -       -       -       -       (88)       -       (88)       -       (88)       -       -       (88)       -       (88)       -       -       (319)       -       (319)			_	_	_		-	_	-
be ne fit ob ligations – net of tax       107       -       -       -       -       107       -       107         De fe med tax – change in rate       -       -       -       -       -       (23)       (23)       -       (23)         Cure ncy translation       -       -       -       -       29       29       -       29         Total comprehensive income       (205)       -       -       -       2       (203)       -       (203)         Thansactions with owners       -       -       -       -       2       (231)       (231)       -       (231)         Deferred tax – share based payment       (88)       -       -       -       -       -       (88)       -       (88)         Total transactions with owners       (88)       -       -       -       -       (231)       (319)       -       (319)	-	(1)	_	_	_	1	-	_	-
Defermed tax - change in rate         -         -         -         -         (23)         (23)         -         (23)           Cumency translation         -         -         -         -         29         29         -         29           Total comprehensive income         (205)         -         -         -         2         (203)         -         (203)           Thansactions with owners         -         -         -         -         -         -         (231)         (231)         -         (231)           Deferred tax - share based payment         (88)         -         -         -         -         -         -         (88)         -         (88)           Total transactions with owners         (88)         -         -         -         -         (231)         (319)         -         (319)		107					107		107
Currency translation         -         -         -         -         29         29         -         29           Total comprehensive income         (205)         -         -         -         2         (203)         -         (203)           Thansactions with owners         Share based payment         -         -         -         -         (231)         (231)         -         (231)           Deferred tax - share based payment         (88)         -         -         -         -         -         (88)         -         (88)         -         -         -         (319)         -         (319)	_	107	_	_	_			_	
Total comprehensive income         (205)         -         -         -         2         (203)         -         (203)           Thansactions with owners         Share based payment         -         -         -         -         -         (231)         (231)         -         (231)           Deferred tax - share based payment         (88)         -         -         -         -         -         -         (88)         -         (88)         -         -         (319)         -         (319)	_	_	_	_	_			_	
Than sac tions with owners         Share based payment       -       -       -       -       (231)       (231)       -       (231)         Deferred tax - share based payment       (88)       -       -       -       -       -       (88)       -       (88)       -       -       (88)       -       (88)       -       (319)       -       (319)									
Share based payment       -       -       -       -       (231)       (231)       -       (231)         Deferred tax - share based payment       (88)       -       -       -       -       -       -       (88)       -       -       (88)       -       (88)       -       -       (319)       -       (319)		(203)					(200)	<del>_</del>	(203)
Defermed tax - share based         payment       (88)       -       -       -       -       (88)       -       (88)       -       (89)       -       (89)       -       (319)       -       (319)		_	_	_	_	(231)	(231)	_	(231)
payment         (88)         -         -         -         -         -         (88)         -         (88)           To tal transactions with owners         (88)         -         -         -         (231)         (319)         -         (319)				-	-	(201)	(=01)		(=01)
To tal transactions with owners (88) (231) (319) - (319)		(88)	_	_	_	_	(88)	_	(88)
		36,741	1,103	2,348	(446)				

# Consolidated cash flow statement

for the six months ended 30 June 2020

	Una udite d Six months to 30 June 2020 £000	Una ud ite d Six months to 30 June 2019 £000	Aud ite d Twe lve months to 31 December 2019 £000
Cash flows from operating activities			
Cash generated from operations (note 6)	3,392	2,434	11,327
Inte re st re c e ive d	56	69	124
Interest paid	<b>(7</b> )	(19)	(38)
Income tax paid	(759)	(922)	(1.845)
Net cash generated from operating activities	2,682	1,562	9,568
Investing activities			
Purc hases of property, plant and equipment	(2,015)	(2,010)	(3,914)
Proceeds on disposal of property, plant and equipment	8	49	96
Purc hases of intangible assets	(7)	(1,619)	(1,721)
Payments for a c quisition of subsidiary, net of cash a c quired	_	370	370
Net cash used in investing activities	(2,014)	(3,210)	(5,169)
Financing activities			
Issue of ordinary shares	_	3	3
Divid e nd s p a id	_	(2,224)	(3,356)
Purc hase of non-controlling interest	_	_	(3,263)
New leases acquired	153	21	576
Principalelement of finance lease payments	(65)	(52)	(161)
Net sale / (purchase) of other financial assets	1,503	(3,509)	(5)
Net cash generated by / (used in) financing activities	1,591	(5,761)	(6,206)
Net increase / (decrease) in cash and cash equivalents	2,259	(7,409)	(1,807)
Cash and cash equivalents at the beginning of the period	12,572	14,380	14,380
Exchange gain / (loss) on cash and cash equivalents	2	_	(1)
Cash and cash equivalents at the end of the period	14,833	6,971	12,572

(100)

4,301

(168)

11,293

(67)

(382)

# Notes to the financial statements

for the six months ended 30 June 2020

### 1. Segmental analysis

Finance costs

(Loss) / profit before income tax

· ·			
	Unaudited Six months to 30 June 2020 £000	Una ud ite d Six months to 30 June 2019 £000	Aud ite d Twe lve months to 31 December 2019 £000
Revenue by class of business	2000	2000	2000
Ceramic s	16,985	29,927	62,681
Ma te ria ls	2,901	3,090	7,787
		33,017	
Total was many a mit	19,886		70,468
Intersegment	(1,033)	(1,083)	
	18,853	31,934	67,502
Revenue by destination			
Unite d King dom	6,844	12,587	28,460
Re st of Europe	7,553	13,109	24,477
USA	2,442	2,934	7,232
Rest of the World	2,014	3,304	7,333
	18,853	31,934	67,502
	Una udite d Six months to 30 June 2020 £000	Una ud ite d Six months to 30 June 2019 £000	Aud ite d Twe lve months to 31 December 2019 £000
Operating profit before exceptional items			
Ceramics	460	4,067	10,840
Ma te ria ls	38	170	402
	498	4,237	11,242
Exc e ptio na l ite m s			
Ceramics	(832)	_	_
Ma te ria ls	(37)	117	117
	(869)	117	117
Operating (loss) / profit after exceptional items			
C e ra mic s	(372)	4,067	10,840
Materials	1	287	519
	(371)	4,354	11,359
Una llo c a te d ite m s			
Share of results of a ssociate company	-	(22)	(22)
Finance income	56	69	124
		,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	(4.55)

### Notes to the financial statements

for the six months ended 30 June 2020

### 2. Exceptional items

2020: Costs of £869,000 associated with the restructuring of the Group's operations following the impact of COVID-19 have been charged to the Income Statement as an exceptional item. A related income tax credit of £165,000 has been provided for.

2019: In accordance with IFRS, the negative good will of £117,000 generated on the acquisition of a controlling interest in Furlong Mills Limited has been credited to the Income Statement as an exceptional item. A related deferred tax charge of £20,000 has been provided for.

### 3. Finance income and costs

	Una udite d Six months to 30 June 2020 £000	Una ud ite d Six months to 30 June 2019 £000	Aud ite d Twe lve months to 31 December 2019 £000
Finance income	2000	2000	2000
O the r inte re st re c e iva b le	56	69	124
Finance income	56	69	124
Finance costs			
Interest paid	(12)	(19)	(38)
Inte re st o n p e nsio n sc he m e	(55)	(81)	(130)
Finance costs	(67)	(100)	(168)

The interest cost arising from pension schemes is a non cash item.

### 4. Income tax expense

			Aud ite d
	Una udite d	Una ud ite d	Twe lve
	Six months	Six months	months to
	to 30 June	to 30 June	31 December
	2020	2019	2019
	£000	£000	£000
Current taxation	(170)	621	1,729
De fe me d ta xa tio n	104	194	407
Income tax expense	(66)	815	2,136

Following the announcement of the UKG overmment's intention not to reduce Corporation Taxrates from 19% to 17% as previously indicated, deferred taxbalances have been provided for at a rate of 19%.

### Notes to the financial statements

for the six months ended 30 June 2020

### 5. Earnings per ordinary share

Basic (loss) / eamings per ordinary share is based on the (loss) / profit after taxation attributable to owners of the Company of (£316,000) (June 2019: £3,425,000; December 2019: £9,063,000) and on 10,986,234 (June 2019: 10,961,584; December 2019: 10,974,010) ordinary shares, being the weighted average number of ordinary shares in issue during the period. Adjusted eamings per ordinary share is calculated after adjusting for the post tax effect of the exceptional items (see note 2).

			Aud ite d
	Una ud ite d	Una ud ite d	Twe lve
	Six months	Six months	months to
	to 30 June	to 30 June	31 December
	2020	2019	2019
	£000	£000	£000
Basic (loss) / eamingspershare	(2.9)	31.3	82.6
Add / (less) exceptionalitems	6.4	(0.9)	(0.9)
Adjusted eamingspershare	3.5	30.4	81.7

Dilute d basic (loss) / eamings per ordinary share is based on the (loss) / profit after taxation attributable to owners of the Company of (£316,000) (June 2019: £3,425,000; December 2019: £9,063,000) and on 11,089,136 (June 2019: 11,064,534; December 2019: 11,069,061) ordinary shares, being the weighted average number of ordinary shares in issue during the period of 10,986,234 (June 2019: 10,961,584; December 2019: 10,974,010) increased by 102,902 (June 2019: 102,950; December 2019: 102,980) shares, being the weighted average number of ordinary shares which would have been issued if the outstanding options to acquire shares in the Group had been exercised at the average price during the period. Diluted adjusted earnings per ordinary share is calculated after adjusting for the post tax effect of the exceptional items (see note 2).

			Aud ite d
	Una ud ite d	Una ud ite d	Twe lve
	Six months	Six months	months to
	to 30 June	to 30 June	31 December
	2020	2019	2019
	£000	£000	£000
Diluted basic (loss) / eamingspershare	(2.9)	31.0	81.8
Add / (less) exceptionalitems	6.4	(0.9)	(0.9)
Dilute d adjuste d eamings pershare	3.5	30.1	80.9

### 6. Reconciliation of operating profit to net cash inflow from continuing activities

Cash inflow from operations	3,392	2,434	11,327
Hade and otherpayables	(3,986)	(997)	(560)
Trade and other receivables	7,025	(402)	304
Inventory	(219)	(1,006)	(906)
Changes in working capital			
Decrease in retirement benefit obligations	(107)	(715)	(1,430)
(Credit) / charge for share based payment	(231)	152	324
Profit on disposal of property, plant and equipment	(8)	(22)	(22)
Negative goodwill – exceptional item	-	(117)	(117)
Depreciation and a mortisation – before $exceptional$ item	1,289	1,187	2,375
Adjustments for			
Operating (loss) / profit	(371)	4,354	11,359
Cash flow from operations			
	£000	£000	£000
	2020	2019	2019
	Six months to 30 June	Six months to 30 June	months to 31 December
	Una udite d	Una ud ite d	Twelve
			Aud ite d

### Notes to the financial statements

for the six months ended 30 June 2020

### 7. Basis of preparation and accounting policies

The financial information included in the interim results announcement for the six months to 30 June 2020 was approved by the Board on 19 August 2020.

The interim financial information for the six months to 30 June 2020 has not been audited or reviewed and does not constitute statutory accounts within the meaning of Section 434 of the Companies Act 2006. The Company's statutory accounts for the yearended 31 December 2019, prepared in accordance with accounting standards adopted for use in the European Union (International Financial Reporting Standards – IFRS), have been delivered to the Registrar of Companies; the report of the auditors on these accounts was unqualified and did not contain a statement under Section 498 (2) or (3) of the Companies Act 2006.

The interim financial statements have been prepared in accordance with IRS as adopted by the European Union, IRRC interpretations and the Companies Act 2006 applicable to companies reporting under IRS, under the historical cost convention as modified by the revaluation of land and buildings and financial assets and liabilities (including derivative instruments) at fair value through the profit and loss account. The same accounting policies, presentation and methods of computation are followed in the interim financial statements as were applied in the Group's last audited financial statements for the year ended 31 December 2019.

### 8. Share buybacks

The Company did not buy back any ordinary shares during the first six months of the year, but may consider making further ad hoc share buybacks going forward at the discretion of the Board and subject to the share holder authorities approved at the 2020 Annual General Meeting.

The half-yearly report and this announcement will be available shortly on the Company's web site: www.churchill1795.com



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